

	Mean	Median	
Hourly Pay	-1.4	-7.8%	
	On average, women were paid 1.4% higher than men	Our middle paid female received 7.8% more than our middle paid male	
Bonus Pay	-39.8%	0.8%	
	On average, women were paid 39.8% higher than men	Our middle paid male received 0.8% more than our middle paid female	

Gender Pay Gap

What does this say about our company?

- Overall, our workforce was 35% female and 65% male. This can be partly attributed to the manual nature of our factory based roles, and partly to the social anthropology of our largest business unit locations
- There is a reasonably even spread of females : males across our quartiles, which reflects that females are fairly equally represented at each level across our company
- Due to standardised pay scales across our manufacturing functions, we have successfully minimised pay differences across our lowest paid employees
- On average, our lowest paid employees earned at least 12p more per hour than the National Minimum Wage

What actions are we taking to close the gap?

- Baxters is highly committed to gender equality and diversity across all our UK and International sites
- We will continue to employ the right person for the job with salaries set using advanced benchmarking tools, regardless of that person's gender or creed
- The number of roles across senior mgmt. positions held by females has increased over the past financial year
- We have recently elected our first female Non-Executive Director, with a view to expand this further

	Mean Hourly Rate Analysis				
	Female	Male	Difference	%	
Lower Quartile	£9.04	£9.03	-£0.01	-0.1	
Lower Middle	£9.50	£9.43	-£0.07	-0.7	
Upper Middle	£12.00	£11.91	-£0.09	-0.8	
Top Quartile	£35.06	£33.00	-£2.06	-6.2	
Overall	£16.20	£15.97	-£0.23	-1.4	

	Lower Quartile	Lower Middle	Upper Middle	Top Quartile
Ŷ	32.1%	31.4%	42.0%	32.1%
Ŷ	67.9%	68.6%	58.0%	67.9%
	0	0	0	0
	Males		Female	s

71.5%	$\hat{\mathbf{O}}$	84.3%	$\hat{\mathbb{O}}$
of our male employees received a bonus	<i>(</i> ∏)	of our female employees received a bonus	Ц
Total number of males employed	361	Total number of females employed	198